



FFY21 PLAN

Submitted by: Southeast Regional Homeland Security Advisory Council (SRAC)

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March 1, 2021	Initial project solicitation e-mails to stakeholders
March 17, 2021	Initial planning meeting
April 1, 2021	Planning meeting
April 15, 2021	Final draft presented to and approved by SRAC
April 15, 2021	Plan sent to EOPSS

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EXECUTIVE SUMMARY

REGIONAL BACKGROUND

The Southeastern Regional Planning and Economic Development District (SRPEDD) continues its support and assistance to the Southeast Regional Homeland Security Advisory Council (SRAC) in their efforts to develop, review, and approve planning, training, exercising and specialized equipment projects. The SRAC serves ninety-seven cities and towns and has provided millions of dollars in U.S. Department of Homeland Security funding to communities since 2004. The SRAC serves as the policy making body of The Southeastern Region Homeland Security Planning Region. The Council has members representing all relevant public safety disciplines including; law enforcement, fire service, emergency management, local public health, hospitals, emergency medical services, public works, transportation, corrections and local government administration.

The overarching role and responsibilities of SRAC is to develop a regional Homeland Security Plan and oversee all grant program expenditures. The Southeast Homeland Security Planning Region is defined by the Massachusetts State Homeland Security Strategy, which was developed by the Massachusetts Executive Office of Public Safety and Security (EOPSS) in 2004.

Through a series of surveys and conferences, stakeholders from all relevant public safety disciplines provided input on capabilities they felt needed to be enhanced and proposed trainings and exercises to address these capability gaps. With this information, a comprehensive plan to enhance regional preparedness through trainings and exercises was created and various training and exercise have been initiated and completed as a result.

SRPEDD, with the guidance and support of SRAC continues to focus on expanding interoperable communications, improving emergency sheltering and community preparedness, enhancing tactical and technical rescue response capabilities, supporting the regionalization of emergency assets, enhancing Cybersecurity, enhancing soft targets/crowded places, enhancing information and intelligence sharing and cooperation with federal agencies, combating domestic violence extremism and addressing emerging threats.

The Southeast Regional Homeland Security Advisory Council (SRAC) developed the FFY 2021 Regional Homeland Security Plan to detail regional goals and priorities over the next twelve to twenty-four months using the FFY 2021 State Homeland Security Program (SHSP) grant funding originating from the U.S. Department of Homeland Security (DHS). Project descriptions and budgets for all of the proposed FFY 2021 investments are included within this plan.

ACCOMPLISHMENTS

Homeland security grant funding over the past several grant cycles has helped the region advance the National Preparedness Goal and strengthened the region in mission areas related to prevention, protection, mitigation, response, and recovery, through the following:

- Strengthened and supported the sustainability of regional Law Enforcement Councils (LECs) with additional SWAT tactical equipment and trainings such as Active Threat Integrated Response Course, Active Shooter II, Advanced SWAT Training, Precision Marksman Training, Crisis Negotiation training, Search and Rescue Training, Tracking Training, NTOA Conference;
- Enhanced regional Technical Rescue teams' capabilities via continued training courses and the procurement of equipment;
- Measured Technical Rescue team member operational readiness and response via Tracking Training, Wide Area Search, Medical Specialist Training, Collapsible Structure Training, Swift/Moving Water training, Medical Special Operator's Conference Training;
- Continued expansion throughout Southeastern Massachusetts of the Boston Area Police Emergency Radio Network (BAPERN) radio interoperability project and continued to work on Phase III of this project, Hired an Interoperability Engineer;
- Continued development of regional emergency sheltering equipment such as portable generators, and training projects such as planning for a Safe Food Distribution training;
- Bolstered SRAC Resource Equipment Cache by procuring new equipment such as portable generators, portable message boards, portable light towers, trailer caddies and portable hand washing stations;
- Enhanced Cybersecurity by holding multiple virtually based Cybersecurity Awareness Training webinars via partnership with three other state Homeland Security Advisory Councils for municipal officials and stakeholders throughout the Commonwealth;
- Enhanced Cybersecurity through the creation of six online learning modules to lead stakeholders to a holistic approach to achieve a more safer Cybersecurity environment in their respective workplaces.

FFY 2021 PLAN DEVELOPMENT

The SRAC works continuously with a broad spectrum of stakeholders at various levels of government to develop, review, and approve planning, training, exercising and specialized equipment projects. Over the last several months, the Council has focused on a number of priorities that include; expanding interoperable communications, improving emergency sheltering/community preparedness, enhancing tactical and technical rescue response capabilities and supporting regionalization of emergency assets. The review of FFY 18, FFY 19 and FFY 20 projects were considered in formulating the FFY 2021 Plan. As a result, the SRAC has decided to continue to fund these priorities with FFY 2021 grant funds.

Over the last several years, the SRAC has concentrated on high-priority and phased projects as a cautious means to do more with less funding. Funding priorities have been provided to Fire Services/Technical Rescue and Law Enforcement Councils for sustainment and maintenance of their collective capabilities. Additionally, many of these projects are directly attributable to AAR recommendations.

The FFY 2021 Plan contains a continuation of priority-phased projects that are associated with FFY 19 and FFY 20 funding year projects. These projects include:

- Phase III funding of the BAPERIN interoperable radio expansion into Bristol County along with continued sustainment efforts of existing infrastructure. SRAC is steadfast in its multi-year commitment to BAPERIN due to the expansiveness of infrastructure, which includes the erecting of a new 180' tower with modernized interoperability equipment at Copicut Hill in Fall River, MA.
- Basic and Advanced Leadership Trainings such as the New England Crisis Negotiation Conference, National Tactical Officers Association (NTOA) SWAT Training, SWAT Hostage Rescue Training, SWAT Commander Training, Precision Marksman Training, Incident Command System 300 and 400 level training opportunities, HSEEP Training, MCI, MACTAC, ATIRC, ALERTT, Drone Training, Tracking Training, Wide Area Search.
- Fire Services and Law Enforcement specialized teams will continue to receive funding to sustain and enhance their team readiness and ability to be deployed; ability to be responsive to both planned events and catastrophic, unplanned events as they warrant/require.
- Sustain the readiness and deployment of various teams by providing ongoing trainings to Technical Rescue and LEC personnel and to fulfill their equipment needs, and prepare to respond to evolving changes in current events across the Commonwealth.
- Per statewide requirements, emergency sheltering needs within the region will continue to be supported along with advanced level sheltering training and exercise opportunities. SRAC will continue to evaluate emergency sheltering needs of the region.
- Provide multi-discipline training for disaster response/recovery for first responders.
- Expanded Incident Management and Incident Support Teams training on and off of Cape Cod.

- Continue to replace and repair Council funded assets deemed to be critical and necessary.
- Enhance Cybersecurity and provide trainings to stakeholders throughout the region.
- Project management and administration funds for the sub-fiduciary to support the project proponents and SRAC Council members.

Projects included in this plan address identified risks and gaps in the latest Commonwealth Threat and Hazard, Identification and Risk Assessment (THIRA) and Stakeholder Preparedness Report (SPR), consider the region's latest Multi-Year Training & Exercise Plan (MYTEP), and align with the 2020-2023 Massachusetts State Homeland Security Strategy (SHSS).

SRAC Council Members

Law Enforcement

Chief Mary Lyons
Chief Brian Clark
Chief Thomas Lynch
Chief David Guillemette

Mattapoisett Police Department, **SRAC, Chair**
Norton Police Department, **Interoperability, Chair**
Franklin Police Department
Harwich Police Department

Fire Services

Chief Scott Fournier
Chief Michael Winn
Chief Michael Kelleher
Chief Lance Benjamino

Berkley Fire Department,
Centerville Osterville Marstons Mills Fire Department
Foxborough Fire Department
Middleborough Fire Department

Emergency Management

Richard Ferreira

Taunton Emergency Management Director,
Mass Care, Medical Surge, Sheltering, and Evacuation, Chair

Regional Transportation

Michael Lambert, Administrator

Brockton Area Transit Authority

Public Health

Stacey Lane, Assistant Director

Norwood Health Department

Hospitals

Joan Cooper-Zack

South Shore Hospital, Emergency Preparedness Manager

Emergency Medical Services

David Faunce

Southeast Region V EMS Executive Director

Public Safety Communications

Ralph Swenson

Barnstable County Sheriff's Office, Director of Technical Services

Correctional Services

Joseph McDonald, Jr.
Major Daniel Callahan (Alternate)

Plymouth County Sheriff's Office Sheriff
Plymouth County Sheriff's Office Sheriff

Public Works

Rob Kenn

East Bridgewater Department of Public Works
Operations Manager/Highway & Grounds Supt.
T&E/Planning, Chair

Government Administrative

Richard Brown

Town of Somerset, Town Administrator

SRAC Subcommittees and Members

TRAINING & EXERCISE/PLANNING SUBCOMMITTEE		
Name	Agency	Council Member
Robert Kenn, Chair	East Bridgewater DPW	Yes
Chief Brian Clark	Norton Police	Yes
Chief Mary Lyons	Mattapoisett Police	Yes
Chief Michael Kelleher	Foxborough Fire	Yes
Chief Thomas Lynch	Franklin Police	Yes
Richard Brown	Town of Somerset	Yes

INTEROPERABILITY SUBCOMMITTEE		
Name	Agency	Council Member
Chief Brian Clark, Chair	Norton Police	Yes
Chief Mary Lyons	Mattapoisett Police	Yes
Chris Hathaway	Fall River Police Department	No
Cpt. Scott Billings	Plymouth County Sheriff's Office	No
Chief Marc Duphily	Carver Police	No
Glen Pinchbeck	Bristol County Sheriff's Office	No
Robert Verdone (Alternate)	SEMA Regional 911	No
Tim Gover (Alternate)	Wellesley Police	No

MASS CARE, MEDICAL SURGE, SHELTERING, AND EVACUATION SUBCOMMITTEE		
Name	Agency	Council Member
Richard Ferreira, Chair	Taunton Emergency Management Agency	Yes
David Faunce	Southeastern Massachusetts EMS Council	Yes
Stacy Lane	Norwood DPH	Yes
Joan Cooper-Zack	South Shore Hospital	Yes
Rachel Fleck	MEMA Region II	No
Edward Blanchard	American Red Cross	No
Michael Walker	Barnstable County REPC	No
Ed Caron	Acushnet Emergency Mgmt	No

SRAC Completed Projects SHSP FFY 2018-2020

FFY 18 COMPLETED	
Mass Care Sheltering Training & Exercise	
Portable Hand Washing Stations	\$15,000
Interoperability	
Interoperability Phase III Expansion – Copicut Hill	\$293,801
Fire Services	
Rapid Deployment Search & Rescue Dive Training	\$12,940
Technical Rescue Trailer Refurbishment	\$30,841.50
Technical Rescue Ropes & Hardware	\$11,102.24
Structural Collapse Warning Device (WASP)	\$45,318
Structural Collapse Rescue Program	\$32,583.68
LEC	
SEMLEC & CCRLEC SWAT Ballistic Vests	\$90,436.57
FFY 18 Trainings Postponed Due to Covid-19	
Medical Specialist Operations Course	\$15,600
Medical Team Specialists Training	\$76,440
ICS 201 Course	\$20,490
Hazmat Tox Medic Course	\$9,500
MetroLEC NYTOA	\$18,000
CCRLEC & MVLEC NYTOA	\$17,495
FFY 19 Projects Completed	
MetroLEC Ballistic Vests	\$300,002.50
MVLEC Ballistic Vests	\$63,342.80
FFY 20 Projects Completed	None

SRAC FFY 18 Pending/Anticipated Projects

Project Title	Budget Amount	Project End Date
Interoperability Phase III	\$293,801	December 2021

SRAC FFY 19 Pending/Anticipated Projects

Project Title	Budget Amount	Project End Date
MetroLEC SWAT HRT Training	\$45,000	August 2021
MetroLEC SWAT Rappelling Course & Procurement of Rappelling Equipment	\$50,000	August 2021
SEMLEC SWAT Thermal Cameras, GPS Units	\$52,000	June 2021
SEMLEC SWAT Dive Suits	\$18,000	August 2021
SEMLEC SWAT Search & Rescue All Terrain Vehicles (ATVs) & Trailers	\$45,000	August 2021
Interoperability – Procurement & Installation of Copicut Hill Tower Equipment	\$157,795.33	August 2021

SRAC FFY 20 Pending/Anticipated Projects

Project Title	Budget Amount	Project End Date
Interoperability Engineer & Analyse of BABERN Southwest Site Locations	\$191,000	August 2021

SRAC FFY 2021 “A” List Projects

Project Name	FFY 2021
Bearcat CBRNE Response Vehicle	\$349,139
Drone Purchase & Training	\$160,000
Active Shooter Training & Train The Trainer	\$100,000
Basic SWAT Course	\$16,000
Advanced SWAT Course	\$45,000
Wide Area Search	\$30,000
Rappelling Equipment & Training	\$35,000
BAPERNSouthwest District Microwave Network	\$160,000
Emergency Response Trailer	\$50,000
Cybersecurity Symposium	\$92,000
SRPEDD Sub-Fiduciary Program Support	\$193,000.91
TOTAL:	\$1,230,139.91

LEPTA - FFY 2021 PROJECTS

Project Name	LEPTA Amount:
Bearcat CBRNE Response Vehicle – 100%	\$349,139
Drone Purchase & Training – 100%	\$160,000
Basic SWAT Course – 100%	\$16,000
Advanced SWAT Course – 100%	\$45,000
Rappelling Equipment & Training – 50%	\$35,000
BAPERNSouthwest District Microwave Network – 75%	\$110,000
Total of LETPA:	\$715,139
Percentage of LEPTA:	58.1%

SRAC – Prioritized “A” List Projects

VEHICLES – BEARCAT CBRNE VEHICLE

Basic Project Information	
Project Name:	Bearcat CBRNE Response Vehicle
Mission Area & Investment Justification:	Response - Vehicles
Core Capability:	On-Scene Security, Protection, and Law Enforcement
SHSS objective:	2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	Not Applicable – EHP requirements will be reviewed when the trainings are confirmed
SIEC Approval:	Not Applicable – Uncertain at this point.
Project Description	

This project will provide Law Enforcement Council (LEC) with a specialized response vehicle for emergency SWAT operations. This CBRNE response vehicle will be utilized for the transport of response equipment and personnel to incident sites which may have limited or restricted access as a result of an emergency or disaster. This vehicle will be used for the transport of CBRNE terrorism response equipment and personnel during terrorist attacks and other emergencies. The vehicle will be equipped with a fire-fighting capacity, ensuring safety of fire-fighting personnel during an incident and allowing for scenes to be made safe in a more efficient manner.

LEC members are responsible for responding to active shooter/hostile events throughout the region. The LEC Teams are the primary tactical law enforcement resources for a majority of SRAC communities and likely would be the first to respond to any sort of incident where an act or threat of violence was ongoing. This project will provide LEC Team members with a CBRNE response vehicle that will enhance their ability to bring acts or threats of violence to swift conclusions. This vehicle will provide armored protection for SWAT team members as they traverse to and from hostile environments in response to terrorism prevention.

Project Budget	\$349,139				
Planning		Organization		Equipment	\$349,139
Training		Exercise			

SRAC – Prioritized “A” List Projects Continued

VEHICLES – DRONE PURCHASE & TRAINING

Basic Project Information	
Project Name:	Drone Purchase & Training
Mission Area & Investment Justification:	Response - Vehicles
Core Capability:	On-Scene Security, Protection, and Law Enforcement
SHSS objective:	6.11 Leverage Unmanned Aircraft Systems, and other new and emerging technologies, to enhance emergency response capabilities
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	Not Applicable – EHP requirements will be reviewed when the trainings are confirmed
SIEC Approval:	Not Applicable – Uncertain at this point.
Project Description	

This project will provide Law Enforcement Councils (LEC) and Technical Rescue Teams (TRT) with small Unmanned Aircraft Systems (sUAS) – also known as drones for emergency response. In order to capitalize on the growing utility of drones and ensure cross-training and interoperability, the LECs and TRTs will work together to develop policies and procedures for a ‘drone program’. This may include developing best practices, procedures, and standards for the region, securing FAA Certificate of Authorizations (COA), airspace authorizations, operational waivers, etc. Joint training and procurement will also strengthen the teams and the overall program while keeping costs down. The LECs and TRT are the primary specialized teams for responding to terrorism activity in the SRAC region. In addition to terrorism prevention activities, drones with Forward-Looking InfraRed (FLIR) cameras can be used in low visibility and at night for search and rescue activities. After a disaster or in response to large-scale damage caused by a terrorist incident, drones can provide invaluable, cost-effective, rapidly-gathered data about the incident scene.

Project Budget	\$160,000				
Planning		Organization		Equipment	\$110,000
Training	\$50,000	Exercise			

SRAC – Prioritized “A” List Projects Continued

TRAINING – ACTIVE SHOOTER TRAINING & TRAIN THE TRAINER

Basic Project Information	
Project Name:	Active Shooter Training & Train-the-Trainer
Mission Area & Investment Justification:	Response - Training
Core Capability:	Mass Search and Rescue Operation
SHSS objective:	5.1 Develop and deliver statewide first responder training for schools, institutions of higher learning, large venues, and houses of worship for hostile threats and active shooters
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	Yes – field exercises will require an EHP. Classroom trainings may not require an EHP
SIEC Approval:	Not Applicable – project does not fall within the SIEC mission
Project Description	

Funding will go towards Active Shooter and Train-the-Trainer course(s) training and will be provided to select Fire/EMS personnel. These personnel will receive joint training with law enforcement for how to operate within a warm zone during an active shooter/hostile event and under a unified command structure. An emphasis will be placed on the rescue task force (RTF) model and training will strive to comply with NFPA 3000 (Standard for an Active Shooter/Hostile Event Response (ASHER) Program). Operating within this zone is permissible in order to save a life. E.g. Fire/EMS teams perform rapid extrication of a victim under security of law enforcement. Training should provide a framework for law enforcement, fire, and EMS to integrate responses during an active shooter event through the rescue task force model. Training should include key medical skills based on tactical emergency casualty care that can be used at the point of injury to increase survivability of victims.

Funding from this project may be used to purchase a cache of training equipment to deploy the training within the region.

Project Budget	\$100,000				
Planning	\$25,000	Organization	\$10,000	Equipment	\$20,000
Training	\$45,000	Exercise			

SRAC – Prioritized “A” List Projects Continued

TRAINING – BASIC SWAT COURSE

Basic Project Information	
Project Name:	Basic SWAT
Mission Area & Investment Justification:	Response - Training
Core Capability:	On-Scene Security, Protection, and Law Enforcement
SHSS objective:	2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	Not Applicable – EHP requirements will be reviewed when the trainings are confirmed
SIEC Approval:	Not Applicable – Uncertain at this point.
Project Description	

This project will provide Law Enforcement Council (LEC) members with Basic SWAT level training. The Basic SWAT level course will provide entry level training to new SWAT team members. The training will introduce concepts and philosophies that will improve SWAT team member’s critical decision-making skills and will introduce members to basic fundamentals of the following areas of expertise; room clearing, distraction device deployment, mechanical breaching, planning and execution, hostage handling and high risk warrant training.

LEC members are responsible for responding to active shooter/hostile events throughout the region. The LEC Teams are the primary tactical law enforcement resources for a majority of SRAC communities and likely would be the first to respond to any sort of incident where an act or threat of violence was ongoing. This project will provide LEC Team members with several equipment resources that will enhance their ability to bring acts or threats of violence to swift conclusions.

This project supports the National Core Capability and State THIRA capability of On Scene Security and Protection and the SHSS implementation step of identifying gaps in law enforcement and tactical response capabilities.

Project Budget	\$16,000				
Planning		Organization		Equipment	
Training	\$16,000	Exercise			

SRAC – Prioritized “A” List Projects Continued

TRAINING – ADVANCED SWAT COURSE

Basic Project Information	
Project Name:	Advanced SWAT Course
Mission Area & Investment Justification:	Response - Training
Core Capability:	On Scene Security and Protection
SHSS objective:	2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	Not Applicable – EHP requirements will be reviewed when the trainings are confirmed
SIEC Approval:	Not Applicable – Uncertain at this point.
Project Description	

This project will provide Law Enforcement Council (LEC) members with Advanced SWAT level training. The Advanced SWAT level course will provide advanced levels of training to seasoned SWAT team members. The training will re-instill concepts and philosophies that will improve SWAT team member’s critical decision-making skills and will teach advanced fundamentals of the following areas of; room clearing, distraction device deployment, mechanical breaching, planning and execution, high risk hostage rescue, high risk warrant training, barricaded gunmen, rapid rescue, multi-target terrorist attacks. Training will also include; command and control techniques, principals of leadership and leadership behavior and hands-on demonstrations and tactical techniques.

LEC members are responsible for responding to active shooter/hostile events throughout the region. The LEC Teams are the primary tactical law enforcement resources for a majority of SRAC communities and likely would be the first to respond to any sort of incident where an act or threat of violence was ongoing. This project will provide LEC Team members with several equipment resources that will enhance their ability to bring acts or threats of violence to swift conclusions

Project Budget	\$45,000				
Planning		Organization		Equipment	
Training	\$45,000	Exercise			

SRAC – Prioritized “A” List Projects Continued

TRAINING – WIDE AREA SEARCH

Basic Project Information	
Project Name:	Wide Area Search
Mission Area & Investment Justification:	Response - Training
Core Capability:	Mass Search and Rescue Operation
SHSS objective:	6.9 Maintain specialized training for emergency response stakeholders including fire law enforcement, emergency management, and elected officials
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	Yes – field exercises will require an EHP. Classroom trainings may not require an EHP
SIEC Approval:	Not Applicable – project does not fall within the SIEC mission
Project Description	

Funding will go towards a Wide Area Search course. This course will focus in both outside and classroom based environments. Instruction will cover wide area search preparedness, search management and planning, mapping, search strategies and skills, communication, team management and table top exercises. Classroom training will also focus on teaching practical search methods and skills in order to perform systematic searches over a large affected areas. This training is for law enforcement officers who are assigned to Law Enforcement Councils (LECs) SWAT/Search and Rescue (SAR) Teams and may include Technical Rescue Team/Search and Rescue team personel from the fire services and ems communities

Project Budget	\$30,000				
Planning		Organization		Equipment	
Training	\$30,000	Exercise			

SRAC – Prioritized “A” List Projects Continued

TRAINING – RAPPELLING TRAINING & EQUIPMENT

Basic Project Information	
Project Name:	Rappelling Training & Equipment
Mission Area & Investment Justification:	Response - Training
Core Capability:	On Scene Security and Protection
SHSS objective:	2.5 Build law enforcement counter-terrorism capabilities through the purchase and sustainment of specialized equipment and technology
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	Not Applicable – EHP requirements will be reviewed when the trainings are confirmed
SIEC Approval:	Not Applicable – Uncertain at this point.
Project Description	

This project will provide Law Enforcement Council (LEC) members with course specific rappelling training to teach the most current, up to date rappel master tactics and techniques. Training will teach SWAT team members fundamentals of proper and safe operation of rappelling equipment, proper inspection and care of rappelling equipment, and teach proper techniques on how to rappel to, and extract from, via different obstacles and environments such as; buildings, mountainous terrains, hills, towers, helicopters, ferries and other various rappelling structures.

The course will provide training to SWAT team members to attain knowledge and instructor level certification of techniques and tactics that will aid in the prevention, protection, response, and recovery of hostage rescue missions, where entry from the ground level is not possible or feasible. The tactics employed by terrorists throughout the world are continually evolving and becoming more complex. This training will include tactics to be utilized during multi-target terrorist attacks and terrorist attacks currently being utilized around the globe.

LEC members are responsible for responding to active shooter/hostile events throughout the region. The LEC Teams are the primary tactical law enforcement resources for a majority of SRAC communities and likely would be the first to respond to any sort of incident where an act or threat of violence was ongoing. This project will provide LEC Team members with equipment resources such as rope, helmets, harnesses, gloves, carabiners, slings, anchors, chalk bags and other essential rappelling gear deemed necessary for safe rappelling usage.

Project Budget	\$35,000				
Planning		Organization		Equipment	\$9,000
Training	\$26,000	Exercise			

SRAC – Prioritized “A” List Projects Continued

INTEROPERABILITY – BAPERN SOUTHWEST DISTRICT MICROWAVE NETWORK

Basic Project Information	
Project Name:	BAPERN Southwest District Microwave Network
Mission Area & Investment Justification:	Response - Interoperability
Core Capability:	Operational Communications
SHSS objective:	10.10 Ensure planning for mobile, backup and/or redundant communications capabilities
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	Yes, Need for EHP will be reviewed when final equipment requirements are confirmed.
SIEC Approval:	Yes
Project Description	

The funds associated with this project will be used to plan and construct enhancements throughout the Southwestern portion of the BAPERN network to complete the microwave network. Work may include path surveys, structural analysis, and equipment upgrades. Equipment may include, but is not limited to mounting antennas, microwave dishes, transmitters and receivers on the tower, shelter upgrades/replacements, enhancing security, installing fencing and generators. Special attention will be paid to aging infrastructure throughout the network to sustain existing capabilities

SRAC appropriated SHSP FFY 18, 19 and 20 funding to hire a consultant to assist in the development of a conceptual engineering and cost planning for this project. The radio engineer/planner will also perform contract management and construction management duties and responsibilities.

Additionally, a radio engineer/planner will be used to advise the Interoperability Subcommittee members and provide guidance as to how to improve upon operation communications between different disciplines and jurisdictions through a variety of initiatives involving the expansion and improvement of existing infrastructure, as well as outreach and educational activities for stakeholders with and without technical communications expertise. Stakeholders working closely with the SIEC, Interoperability Subcommittee and stakeholders will make thoughtful and strategic funding recommendations regarding equipment needs at select radio site locations.

Project Budget	\$160,000				
Planning	\$80,000	Organization		Equipment	\$80,000
Training		Exercise			

SRAC – Prioritized “A” List Projects Continued

CACHE – EMERGENCY RESPONSE TRAILER

Basic Project Information	
Project Name:	Emergency Response Trailer
Mission Area & Investment Justification:	Response - Cache
Core Capability:	Infrastructure Systems
SHSS objective:	6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response capabilities, such as regional personnel and teams as well as regional asset management
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	Not Applicable – mobile equipment
SIEC Approval:	Not Applicable – project does not fall within the SIEC mission
Project Description	

Funding will go towards the procurement of a Traffic Control Trailer. The Traffic Control Trailer will house the supplies needed to direct vehicular and pedestrian traffic in the event of a mass evacuation due to a natural or man-made event. The Traffic Control Trailer will hold the following emergency support equipment, traffic cones, pedestrian/vehicular barriers, message boards and other specialized equipment deemed necessary to safely direct members of the public away from dangerous emergency situations.

Project Budget	\$50,000				
Planning		Organization		Equipment	\$50,000
Training		Exercise			

SRAC – Prioritized “A” List Projects Continued

CYBERSECURITY – CYBERSECURITY SYMPOSIUM

Basic Project Information	
Project Name:	Cybersecurity Symposium
Mission Area & Investment Justification:	Prevention/Protection - Cybersecurity
Core Capability:	Cybersecurity
SHSS objective:	4.3 Develop and expand seamless partnerships within and between local, state, federal, private sector, non-governmental organizations, and academia to foster situational awareness and interoperability of cyber security efforts
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	This may require an EHP depending on location and type of training.
SIEC Approval:	Not Applicable – This purchase will not involve interoperable communications
Project Description	

This project will identify and procure regional cybersecurity related trainings. A focus will be on awareness and intro level courses to build regional knowledge and capability related to cyber threats and protection against cyber intrusions. Current and recent cyber trends will be examined during trainings in order to maintain a level of currency in a rapidly changing domain. A portion of this funding may be used to procure space, instructors, materials, and/or catering services to ensure the best training value. SRAC will make efforts to partner with state cyber subject matter experts and will leverage our existing relationships with institutions of higher learning to find space to hold trainings and/or a large symposium. SRAC will also utilize the building blocks from fellow regional advisory council’s cyber training efforts and look for joint opportunities.

Project Budget	\$92,000				
Planning		Organization		Equipment	
Training	\$92,000	Exercise			

SRAC – Prioritized “A” List Projects Continued

SUB-FIDUCIARY PROGRAM SUPPORT

Basic Project Information	
Project Name:	Sub-Fiduciary Program Support
Mission Area & Investment Justification:	Prevention
Core Capability:	Planning
SHSS objective:	2.4 Ensure coordination of local, state, and federal law enforcement investigations through the HSAC Regions, the Joint Terrorism Task Forces (JTTFs), and essential stakeholders
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	Not Applicable – Planning activities
SIEC Approval:	Not Applicable – No interoperable communication expenses
Project Description	

Funding will go towards supplementary planning, public outreach and administrative support to FFY 2021 SRAC projects. Allocated planning funds for FFY 2021 are not sufficient to provide SRAC with the level of project management, administrative support and public outreach that it deems necessary to successfully and proficiently implement SRAC’s FFY 2021 Regional Homeland Security Plan. SRAC believes this support is integral to the success of all its projects and voted to use FFY 2021 funds for program support.

Southeastern Regional Economic Development District (SRPEDD) has provided fiduciary support to SRAC since the Council was formed in 2004. Past and current support includes: project and plan development; writing of project justifications; development of project scopes of work for procurement; budget management; vendor/consultant management; providing SRAC representation at local, regional and state events; meeting and event coordination; and tasks necessary to ensure successful completion of SRAC projects and initiatives.

Project Budget	\$193,000.91				
Planning	\$193,000.91	Organization		Equipment	
Training		Exercise			

SRAC FFY 21 “B” List Projects

Project Name:	Project Amount
Cache	
Cache Equipment	\$100,000
Trash Pumps	\$60,000
Asset Repair	\$25,000
Infrastructure	
Security Cameras and Upgrades for Police/Fire	\$200,000
Mission Area	
Interoperable Communications Equipment	\$100,000

SRAC – Prioritized “B” List Projects

CACHE – CACHE EQUIPMENT

Basic Project Information	
Project Name:	Cache Equipment
Mission Area & Investment Justification:	Cache
Core Capability:	Logistics and Supply Chain Management
SHSS objective:	6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response capabilities, such as regional personnel and teams as well as regional asset management
Project Priority:	Highest Priority (1)
Project Dates:	September 2021 to July 2023
EHP Approval:	This is a purchase of equipment and planning activities and will not require an EHP
SIEC Approval:	Not Applicable – This purchase will not involve interoperable communications
Project Description	

The funds associated with this project will be used to sustain and improve SRAC’s Regional Equipment Cache system. The intent of the this project is to procure emergency response equipment such as message boards, light towers, and generators for storage at and deployment from the cache sites. In consultation with existing cache site custodians, SRAC confirmed that the existing equipment is frequently requested and used before, during and after emergency incidents and that there is a need for further similar equipment within the region.

Project Budget	\$100,000				
Planning		Organization		Equipment	\$100,000
Training		Exercise			

SRAC – Prioritized “B” List Projects Continued

CACHE – TRASH PUMPS

Basic Project Information	
Project Name:	Trash Pumps
Mission Area & Investment Justification:	Cache
Core Capability:	Infrastructure Systems
SHSS objective:	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property
Project Priority:	Lowest Priority (3)
Project Dates:	September 2021 to July 2023
EHP Approval:	At this time it is unknown if an EHP is required
SIEC Approval:	Not Applicable – Training and equipment will not involve interoperable communicatons.
Project Description	

This project intends to provide funding towards towable trash pumps for use during critical incidents. Debris removal equipment is essential for disaster response resulting from a range of man-made, technological or natural disasters. The Southeast Region is vulnerable to coastal and riverway flooding, hurricanes, and flash flooding caused by heavy rains within low-lying areas. The trash pumps will be stored at designated SRAC cache site locations. These pumps will also assist in the public/private partnership in recovery capability of essential infrastructure that may be flooded either by natural storm related flooding or sabotage.

Project Budget	\$60,000				
Planning		Organization		Equipment	\$60,000
Training		Exercise			

SRAC – Prioritized “B” List Projects Continued

CACHE – ASSET REPAIR

Basic Project Information	
Project Name:	Asset Repair
Mission Area & Investment Justification:	Cache
Core Capability:	Infrastructure Systems
SHSS objective:	6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response capabilities, such as regional personnel and teams as well as regional asset management
Project Priority:	Low Priority (3)
Project Dates:	September 2021 to July 2023
EHP Approval:	Yes, if required.
SIEC Approval:	Yes, if required.
Project Description	

Funding will go towards repair and replacement expenses of amounts greater than \$1,000 for existing SRAC assets within the Technical Rescue trailers, sheltering, dive, and emergency roadside caches, in addition to SWAT tactical equipment for the regional Law Enforcement Councils. Some of this equipment is old and has begun to show signs of deterioration. In addition, some equipment was broken during use at recent trainings and deployments to incidents.

Maintaining existing equipment is a critical part of ensuring ongoing readiness for urgent deployments for emergency situations.

Project Budget	\$25,000				
Planning		Organization		Equipment	\$25,000
Training		Exercise			

SRAC – Prioritized “B” List Projects Continued

INFRASTRUCTURE – SECURITY CAMERAS AND SECURITY UPGRADES FOR POLICE/FIRE DEPARTMENTS

Basic Project Information	
Project Name:	Security Cameras and Security Upgrades for Police/Fire Departments
Mission Area & Investment Justification:	Protection - Infrastructure
Core Capability:	Physical Protective Measures
SHSS objective:	3.5 Implement physical security enhancements and target hardening activities to reduce identified risks at critical infrastructure locations, including emergency services and public safety facilities.
Project Priority:	Medium Priority (2)
Project Dates:	September 2021 to July 2023
EHP Approval:	EHP will be submitted for specific projects
SIEC Approval:	SIEC approval will be sought where applicable
Project Description	

This project will support the purchase of security upgrades for police and fire departments within the region. Soft targets like police and fire departments can be the target of violence, vandalism, and terrorist activity and equipment such as cameras, fences, gates, door/window upgrades, and access control systems will enhance security.

Project Budget	\$200,000				
Planning		Organization		Equipment	\$200,000
Training		Exercise			

SRAC – Prioritized “B” List Projects Continued

INTEROPERABILITY – INTEROPERABLE COMMUNICATIONS EQUIPMENT

Basic Project Information	
Project Name:	Interoperable Communications Equipment
Mission Area & Investment Justification:	Response – Interoperability
Core Capability:	Operational Communications
SHSS objective:	10.10 Ensure planning for mobile, backup and/or redundant communications capabilities.
Project Priority:	Medium Priority (2)
Project Dates:	September 2021 to July 2023
EHP Approval:	Not Applicable – Project is equipment only
SIEC Approval:	SIEC approval will be sought where applicable
Project Description	

This project will sustain an existing capability by continuing to outfit the regional police, fire, ems, emergency management, and other entities and agencies with interoperable communications equipment. The aim of this project is to ensure that agencies can continue to operate with a common operating picture and work off the same communications plan before, during, and after a disaster. Equipment purchased may include but is not limited to radios, chargers, radio accessories, base stations, monitoring equipment, etc.

Project Budget	\$100,000				
Planning		Organization		Equipment	\$100,000
Training		Exercise			

Assigned (PJ) Numbers Table & National Priorities Minimum Criteria Spending FFY 2021

PJ #	Project Name	National Priority	Required Percentage	Actual Percentage	Total
1.1	Bearcat CBRNE Response Vehicle	Domestic Violence Extremism	7.5%	36.5%	\$349,139
1.2	Drone Purchase & Training	Emerging Threats	5.0%	13.0%	\$160,000
2.1	Active Shooter Training & Train-the-Trainer	Domestic Violence Extremism	7.5%	36.5%	\$100,000
2.2	Basic SWAT Course	Soft Targets/ Crowded Places	5.0%	9%	\$16,000
2.3	Advanced SWAT Course	Soft Targets/ Crowded Places	5.0%	9%	\$45,000
2.4	Wide Area Search	N/A	N/A	N/A	\$30,000
2.5	Rapelling Equipment & Training	N/A	N/A	N/A	\$35,000
3.1	BAPERD Southwest District	I & I	5.0%	13.0%	\$160,000
4.1	Traffic Control Trailer	Soft Targets/ Crowded Places	5.0%	9%	\$50,000
5.1	Cybersecurity Symposium	Cyber-security	7.5%	7.5%	\$92,000
6.1	SRPEDD Sub-Fiducary Program Support	N/A	N/A	N/A	\$193,000.91
7.x	Unanticipated Projects will be assigned 7.x PJ #s				